U.S. Department of Housing and Urban Development (HUD)
Office of Lead Hazard Control and Healthy Homes (OLHCHH)

## FY2021 NEW GRANTEE ORIENTATION

Conflict Resolution and Dealing with Difficult Client

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Session
Objective
(Why
We're
Here)



To build our capacity in understanding how to effectively address lead hazards safely



To educate the public concerning lead-based paint poisoning and other health hazards related to low-income housing



To protect and prevent as many low-income families and children (under the age of six) from lead poisoning as possible through remediation

# How the Program Works "The Clients"

GTR

Program Managers (PM)

#### **Subgrantees**

- Case Managers
- Outreach Specialist
- Community Health Workers

Potential Conflicts:
Disconnected outreach
efforts, lack of program
referrals, etc.

#### **Procured Contractors**

Certified Lead
 Abatements Specialists

Potential Conflicts: Benchmarks, negotiated contracts, clearances, quality of work, etc.

#### **Tenants**

- Homeowners
- -Families (children and pregnant women)

Potential Conflicts: Relocations, lack of supportive services or resources, want more done than possible, etc.

### Addressing Program Challenges

### **Subgrantees**

 Set program expectations and outcomes in the beginning with all and subgrantees and partners

### **Contractors**

- Provide ongoing program evaluation of contractors
- Know project work timelines and keep everyone accountable

#### **Tenants**

- Provide transparency regarding program goals and outcomes
- Be empathetic to resistance or pushback

# Mistakes were made!

- If a mistake happens on a client project or something done wrong, follow these three steps:
- Own The Mistake
- Communicate The Fix
- Explain The Plan

### Addressing Conflict







- Use Conflict as a Natural Resource
- 2. Don't React
- 3. Deal with the Feelings

### I do Have an idea, that will fix the problem!

- 4. Attach the Problem, Not the Person
- 5. Use Direct Communication



# Be proactive - move to forward!

- **6.** Focus on Underlying issues
- 7. Be proactive look at moving forward

- -Proactive Applicant Management
- -Clear Communication
- Being Prepared to Manage Conflicts
- Be ready to have tough conversations
- -Always be the "Professional"

Positive Conflict Resolution Builds Trust!

### Policy References

- PG 2019-01 Determining Subrecipient or Contractor Classification
- 2015-01 Clarification of Costs for LBPHC and LHRD Grant Programs
- 2013-05 Use of Lead Hazard Control funds in non-garget housing and other prohibited activities
- 2013-01 Lead Inspection-Risk Assessment Reporting and Documentation